

## An Integrated System Solution for Supply Chain Optimization in the Chemical Process Industry

Franz- J. Tölle, Guido Berning, Marcus Brandenburg, Korhan Gürsoy, Jürgen-S. Kussi, and Vipul Mehta



©2002 Bayer AG / Bayer Technology Services

- Motivation & Goals
- Scheduling Solution
- Collaborative Planning
- Manual Updates
- Benefits





## **Motivation: Complex Production**

# *Complexity due to chain production running through multiple plants*

multi-step, multi-plant chains

flexible routing network





Bayer Technology Services

# **Routing, Campaigns**





#### **Challenge: Size of Problem**







#### Goals



#### Optimized overall production plan

Automated planning for higher capacity utilization





#### High degree of transparency in planning

• Forecasting, orders, queries and problems regarding chains



#### Support conflict resolution

• Manual interaction with simulations, scenarios



#### Higher degree of customer satisfaction

Minimized due date violations through ATP/CTP



Scheduler

#### Transparency





## **Definition of an Individual, Example**







# **Chain Computation**







# **Chain Generation**





#### Product (only one facility per synthesis step)





#### **Example of a generated Chain**







### **Chain Scheduling**







#### **Schedule Improvement**







### **Generating New Individuals by Recombination**



$$P*Q(j) = \begin{cases} P(j) & :j < i+1 \\ Q(k) \text{ with } k = \min\{x|1 < =x < =n, Q(x) < >P*Q(l) \text{ für } 1 < =l < j\} : else \end{cases}$$
$$S*T(j) = \begin{cases} S(j) : j < i+1 \\ T(j) : else \end{cases}$$



#### Modifying a generated Individual by Mutation







## **Evaluation of the Individuals by Obtained Schedules**







# **EvoPlan Algorithm**







## **Optimizer EvoPlan**

#### **Target function:**

**f** = min Warehouse costs Penalties for due date violations Setup and cleanup costs

#### Model constraints:

- ► Resource priorities
- Max. and min. lot sizes
- ► Frozen activities
- Shutdown and breakdowns
- M Initial inventories

#### **Optimization based on:**

#### O Genetic algorithms







- Motivation & Goals
- Scheduling Solution
- Collaborative Planning
- Manual Updates
- Benefits









#### **Collaborative Planning**



#### **Collaborative Planning**



# **Planning Tool**







## "3-in-1" Integrated Solution Approach



Genetic algorithm based optimizer In-house development: EvoPlan

User-friendly tool for manual updates Toolbox: Aspen MIMI<sup>™</sup>

Mechanism for collaborative planning Environment: Windows NT<sup>®</sup> / 2000<sup>®</sup> Toolbox: Aspen MIMI<sup>™</sup>



- Motivation & Goals
- Scheduling Solution
- Collaborative Planning
- Manual Update
- Benefits





"However beautiful the strategy, you should occasionally look at the results." W. Churchill

- Early diagnosis leads to best treatment: Due date violations avoided
- Correct information is power: Global use reduces inventory levels  $\checkmark$
- Better overview of customer orders and purchase orders reduces idle time
- Better and quicker manual planning reduces planning effort in plant
- Quick response through ATP/CTP increases customer satisfaction  $\checkmark$

#### High level of **Transparency** makes life of a planner much easier



#### **Information Flow before Project**



©2002 Bayer AG / Bayer Technology Services

#### **Information Flow after Project**



#### Seamless data transfer + Clearly defined flow of information + Transparent planning











#### An Integrated System Solution for Supply Chain Optimization in the Chemical Process Industry



Franz - J. Tölle Guido Berning, Marcus Brandenburg, Korhan Gürsoy, Jürgen-S. Kussi, and Vipul Mehta Foundations of Computer-Aided Process Operations